



Ports and
Logistics

Ref No: APSEZL/SECT/2025-26/10

April 17, 2025

BSE Limited

Floor 25, P J Towers,
Dalal Street,
Mumbai – 400 001

Scrip Code: 532921

National Stock Exchange of India Limited

Exchange Plaza,
Bandra Kurla Complex,
Bandra (E), Mumbai – 400 051

Scrip Code: ADANIPOINTS

Sub: Submission of Investor Presentation

Dear Sir/Madam,

In continuation to outcome of Board Meeting dated April 17, 2024, we hereby submit herewith the Investor Presentation. The same is being uploaded on the Company's website at www.adaniports.com.

Kindly take the above information on record.

Thanking you,

Yours faithfully,

For Adani Ports and Special Economic Zone Limited

Kamlesh Bhagia

Company Secretary

Adani Ports and Special Economic Zone Ltd
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The Adani logo is positioned in the top left corner, featuring the word "adani" in a lowercase, sans-serif font. The letters "a", "d", and "n" are blue, while "a", "n", and "i" are purple.

Growth
With
Goodness

A vibrant, colorful illustration depicting a diverse group of people and various infrastructure projects. In the foreground, a man in a yellow hard hat and glasses smiles, surrounded by a woman in a pink shirt, a woman in a green sari, and a woman in a purple sari. Below them, a woman in a red shirt and a child are shown working in a field. In the background, there's a large cargo ship, solar panels, wind turbines, a gas station, and a road with cars. The sky is blue with a few clouds and an airplane flying.

Adani Ports and Special Economic Zone Ltd.

Acquisition of NQXT Australia | Investor Presentation
April 2025

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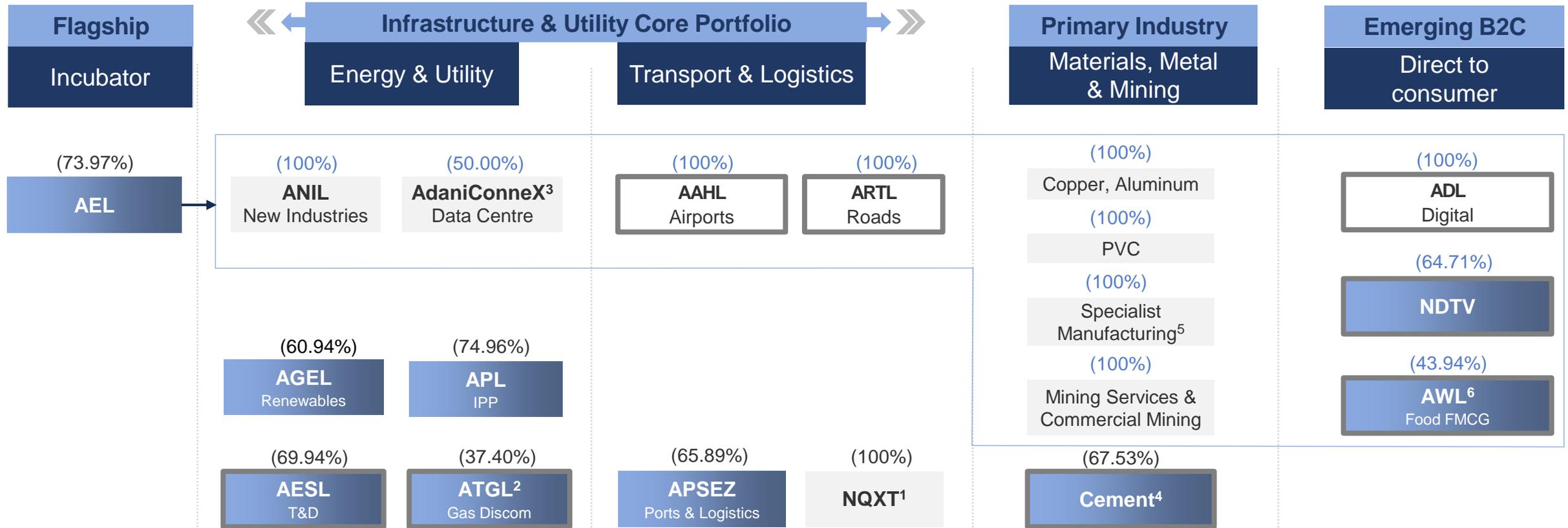
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1

Adani Portfolio Overview

Adani Portfolio: A World class Infrastructure & Utility portfolio



(%): Adani Family equity stake in Adani Portfolio companies (%) : AEL equity stake in its subsidiaries **Listed cos** **Direct Consumer**

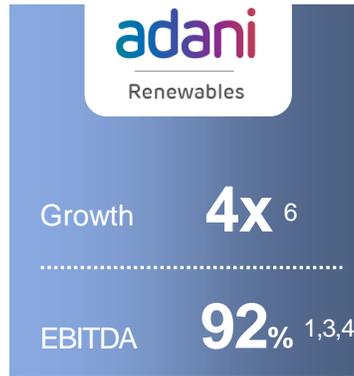
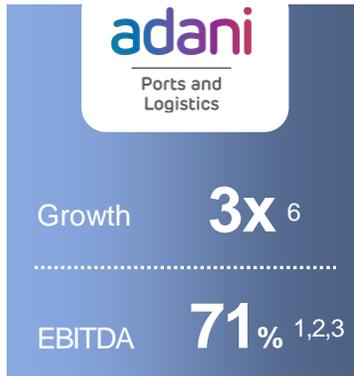
A multi-decade story of high growth centered around infrastructure & utility core

1. NQXT: North Queensland Export Terminal | 2. ATGL: Adani Total Gas Ltd, JV with Total Energies | 3. Data center, JV with EdgeConnex, | 4. Cement includes 67.53% (67.57% on Voting Rights basis) stake in Ambuja Cements as on 31st December, 2024 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited. Ambuja Cements Ltd. holds 58.08% stake in Sanghi Industries Ltd. | 5. Includes the manufacturing of Defense and Aerospace Equipment | 6. AEL to exit Adani Wilmar JV, diluted 13.50% through Offer For Sale (13th Jan'24), residual stake dilution is pursuant to agreement between Adani & Wilmar Group. | AEL: Adani Enterprises Limited; APSEZ: Adani Ports and Special Economic Zone Limited; AESL: Adani Energy Solutions Limited; T&D: Transmission & Distribution; APL: Adani Power Limited; AGEL: Adani Green Energy Limited; AAHL: Adani Airport Holdings Limited; ARTL: Adani Roads Transport Limited; ANIL: Adani New Industries Limited; AWL: Adani Wilmar Limited; ADL: Adani Digital Labs Pvt. Limited; IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride | Promoter's holdings are as on 31st December, 2024.

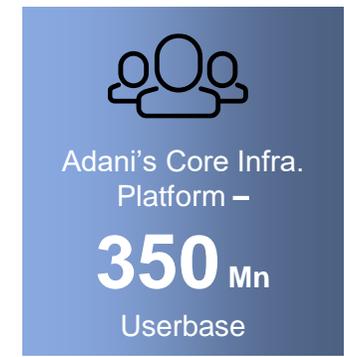
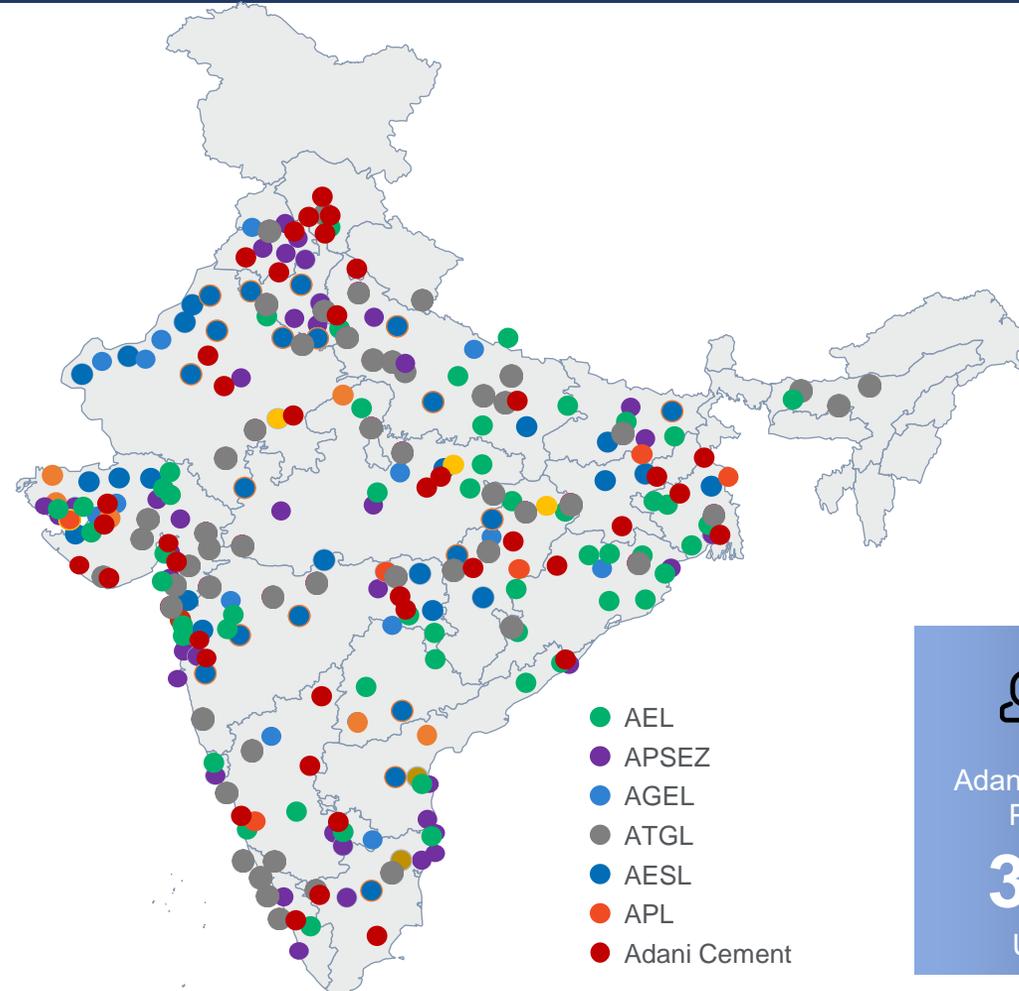
Adani Portfolio: Decades long track record of industry best growth with national footprint



Secular growth with world leading efficiency



National footprint with deep coverage



Note: 1. Data for FY24 ; 2. Margin for Indian ports business only | Excludes forex gains/losses; 3. EBITDA: Earning before Interest Tax Depreciation & Amortization | EBITDA: PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Forex Loss / (Gain) + Exceptional Items 4. EBITDA Margin represents EBITDA earned from power supply 5. Operating EBITDA margin of transmission business only, does not include distribution business | 6. Growth pertains to expansion and development aligned with market growth. Growth of respective Adani portfolio company vs. Industry growth is as follows: **APSEZ's** cargo volume surged from 113 MMT to 408 MMT (14%) between 2014 and 2024, outpacing the industry's growth from 972 MMT to 1539 MMT (5%). **AGEL's** operational capacity expanded from 0.3 GW to 10.9 GW (57%) between 2016 and 2024, surpassing the industry's growth from 46 GW to 143.6 GW (15%). **AESL's** transmission length increased from 6,950 ckm to 20,509 ckm (14%) between 2016 and 2024, surpassing the industry's growth from 3,41,551 ckm to 4,85,544 ckm (4%). **ATGL** expanded its geographical areas from 6 to 52 (27%) between 2015 and 2024, outperforming the industry's growth from 62 to 307 (19%). PBT: Profit before tax | ATGL: Adani Total Gas Limited | AEL: Adani Enterprises Limited | APSEZ: Adani Ports and Special Economic Zone Limited | AESL: Adani Energy Solutions Limited | APL: Adani Power Limited | AGEL: Adani Green Energy Limited | Growth represents the comparison with respective industry segment. Industry source: APSEZ (domestic cargo volume): <https://shipmin.gov.in/division/transport-research> | Renewable (operational capacity): [Installed Capacity Report - Central Electricity Authority \(cea.nic.in\)](#) | AESL (ckms): [National Power Portal \(npp.gov.in\)](#) | ATGL (GAs): [Brochure petroleum.cdr \(pngrb.gov.in\)](#) | ckms: circuit kilometers | GA: Geographical Areas

Adani Portfolio: Repeatable, robust & proven transformative model of investment



Note 1 Adani Environmental Resource Management Services Ltd. (additional company is being proposed)

O&M: Operations & Maintenance | HVDC: High voltage direct current | PSU: Public Sector Undertaking (Public Banks in India) | GMTN: Global Medium-Term Notes | SLB: Sustainability Linked Bonds | AEML: Adani Electricity Mumbai Ltd. |

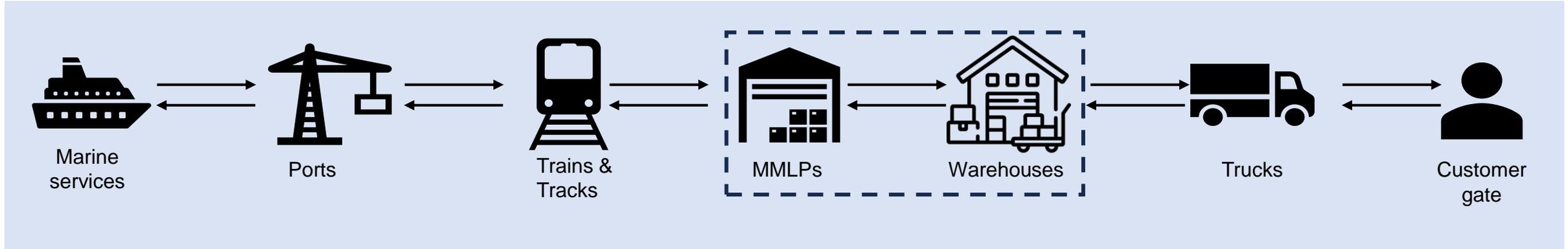
AIMSL : Adani Infra Mgt Services Pvt Ltd | IG: Investment Grade | LC: Letter of Credit | DII: Domestic Institutional Investors | COP26: 2021 United Nations Climate Change Conference | AGEL: Adani Green Energy Ltd. | NBFC: Non-Banking Financial Company |

AAIL: Adani Infra (India) Ltd.

2

APSEZ Overview

APSEZ: Integrated Transport Utility with extensive footprint



Digitizing the value chain for efficient, cost-effective services



Port ops management



Real-time rake tracking



Automated container depot mgmt. (TOS)



Fleet management system



Digital customer portal

Middleware integrating all our systems

Investing in building our asset portfolio

26 Tugs	10 Ports	58 Rakes	5 MMLPs	0.4 Mn Sq. ft.	NIL
117 Tugs	15 Ports	132 Rakes	12 MMLPs	3.1 Mn Sq. ft.	936 Trucks
140 Tugs	850 MMT ¹	300 Rakes	20 MMLPs	20 Mn Sq. ft.	5,000 Trucks

FY20

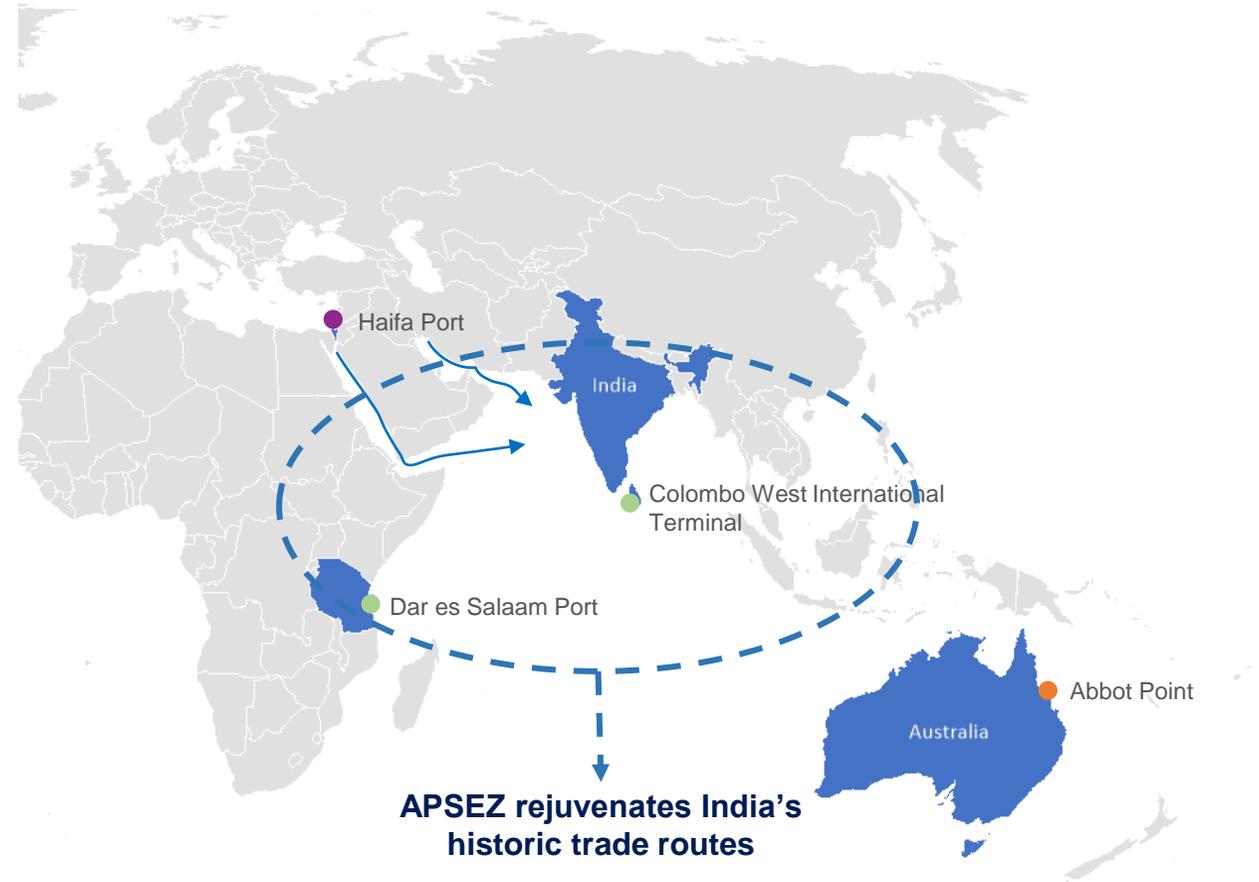
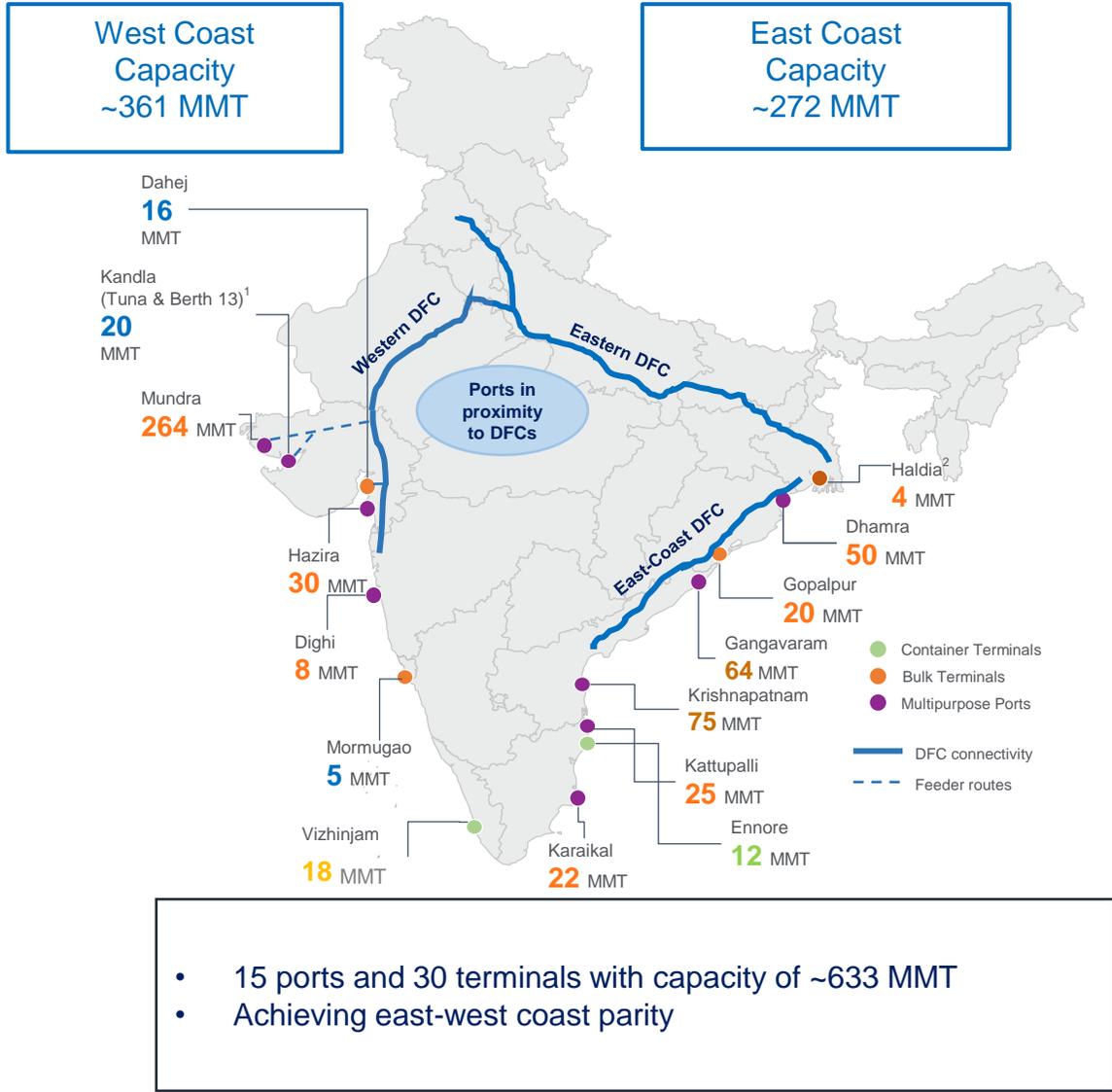
Q3 FY25

Growth (FY29F)

International ports portfolio growth targeted at 150 MMT by 2030
 Logistics potential currently identified within the Adani Group – up to 200 MMT

Note: (1) Domestic cargo target for year 2030 | MMT: Million Metric Tonnes | MMLP: Multi-modal Logistics Park | Sq. ft.: Square Feet | FY: Financial Year | TOS: Terminal Operating System

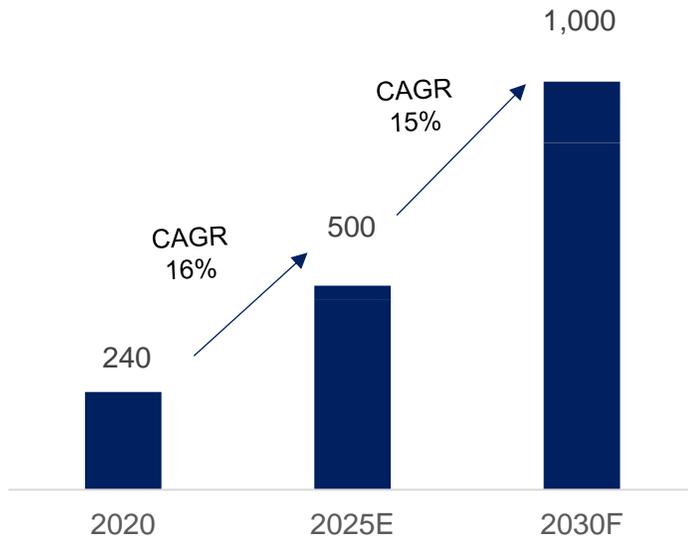
APSEZ: India's largest private port operator, building global presence



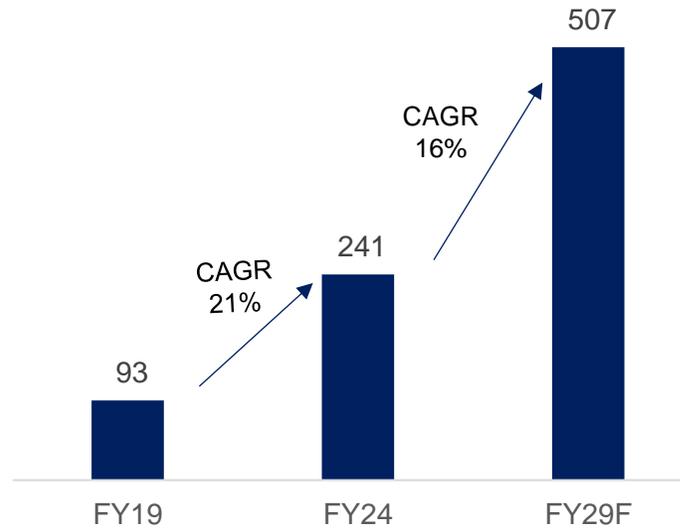
- Operating ports in Haifa, Tanzania and Colombo
- O&M contract in Australia

APSEZ: Targeting 1,000 MMT cargo volumes in 2030

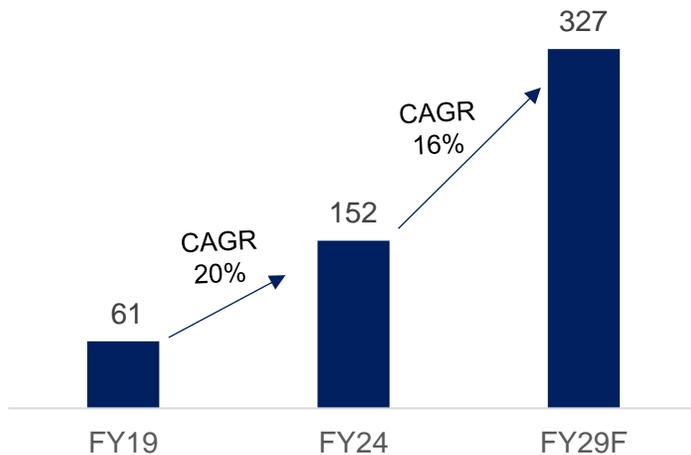
Cargo (MMT)



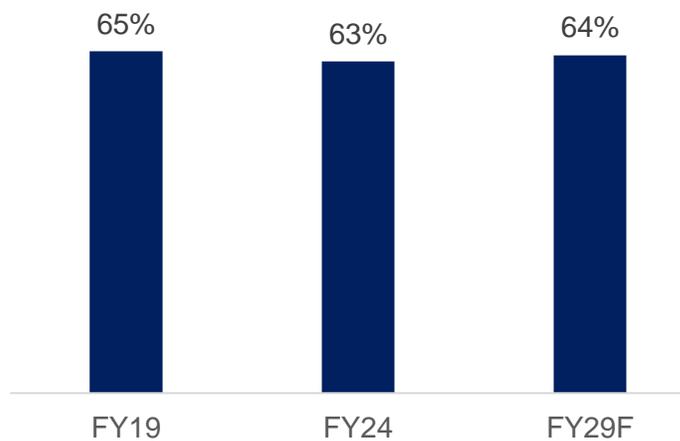
Ports Revenue (Rs Bn)



Ports EBITDA (Rs Bn)



Ports EBITDA Margin (%)



- Current domestic port capacity at **633 MMT**
- Domestic throughput will be driven largely by organic expansion
- **Targeting 850 MMT** cargo by 2030
- Aggregate EC - approved capacity across domestic ports at 1,560 MMT vs current capacity of 633 MMT
- Select international presence along the East-West trade corridor. Targeting **150 MMT** by 2030
- Continue to build out third-party marine business

3

North Queensland Export Terminal (NQXT) | Asset Profile

North Queensland Export Terminal, Queensland, Australia

A Critical asset for Queensland, Australia for over 40+ years



1984

Constructed by the Queensland State Government to support economic development

2008

Queensland Coordinator-General declared the 16,885 hectare Abbot Point State Development Area.

2011

Queensland government privatized NQXT and granted a 99-year lease to Adani Group

2015

Sustainable Ports Development Act 2015 designates Abbot Point as one of four priority ports

2016

Designated as a **'strategic port'** – essential component of the national and state transport network and supply chain"

2024-25

NQXT has continued to operate smoothly throughout FY25 and delivered record throughput of 35 million tonnes

Significant economic contribution to Queensland

\$10 Billion

Contribution of NQXT's operations to Queensland's Gross State Product

8,000+ Jobs

Supported across the resources sector and other industries in Queensland

Source: <https://nqbp.com.au/about-us/economic-impact>



NQXT: Asset overview



Natural deep-water port



50 MTPA annual
nameplate capacity



Metallurgical & thermal
coal from Galilee & Bowen
basins



Operating safely and
responsibly since 1984

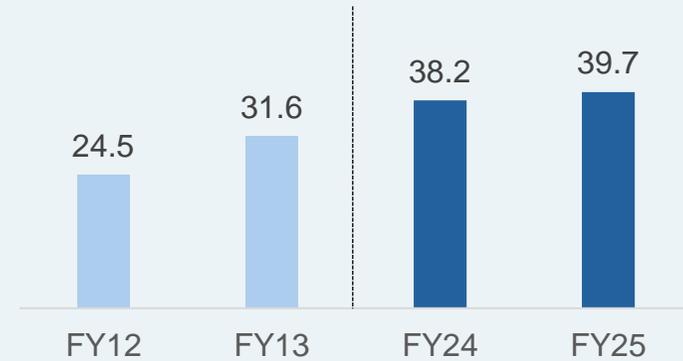
- NQXT, is a natural deep-water, **multi-user export terminal** with a nameplate capacity of 50 MTPA
- NQXT is Australia's northernmost resources export terminal. It is located in the Port of Abbot Point, approximately 25 km north of Bowen, in North Queensland on Australia's east coast.
- NQXT is under a long-term lease from the Queensland Government and is a critical infrastructure asset supporting Australia's significant resource industry.
- The **lease expires in year 2110**. Long remaining lease life is 85 years.
- NQXT provides strategic access to users under long term "take or pay" contracts. For FY25, contracted capacity stood at 40 MMT.
- The terminal features **state-of-the-art equipment** and has delivered excellent **environmental and safety standards**
- NQXT has an identified pathway and capability to grow throughput up to 120 MTPA to meet the global demand for Queensland's high-quality resources including for potential green hydrogen exports



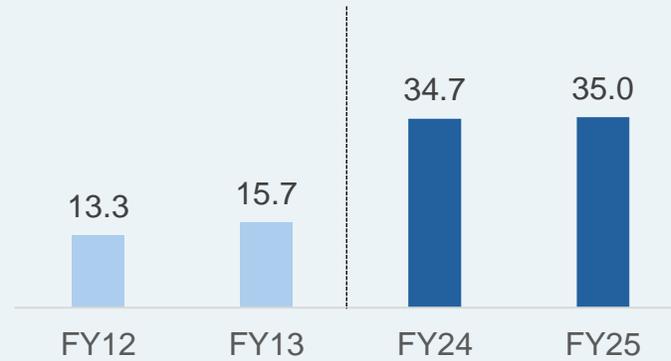
NQXT: Decade long strong performance, with growth drivers visible

Historical operating performance

Contracted Capacity (MMT)



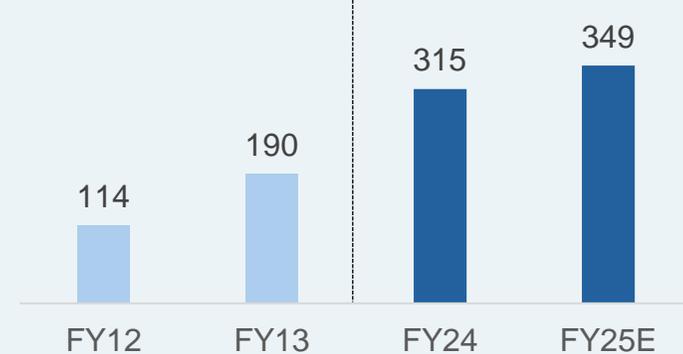
Throughput (MMT)



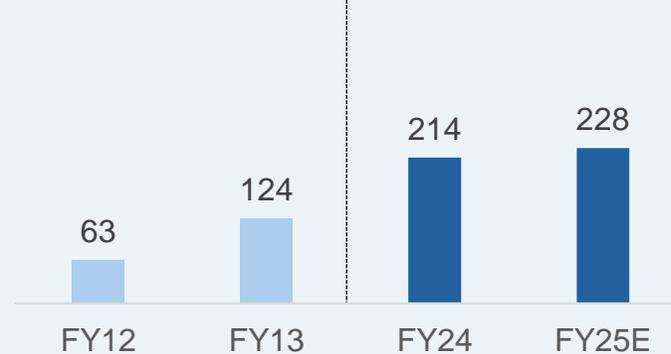
✓ Users shipping in excess of 85% of contracted capacity

Historical financial performance

Total Income (A\$ Mn)



Adjusted EBITDA⁽¹⁾ (A\$ Mn)



A\$400 Mn EBITDA
target within 4 years

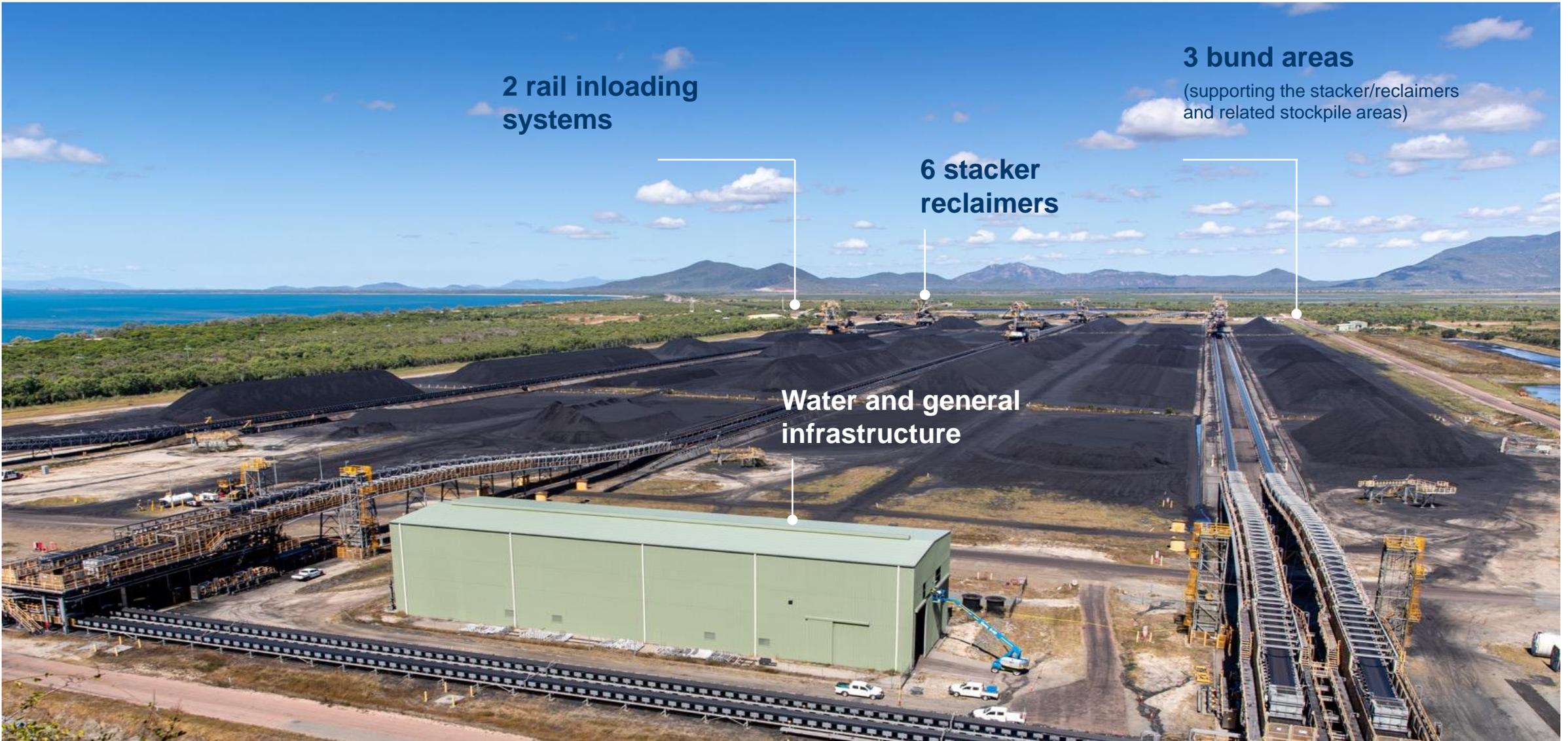
(implied FY29E EV/EBITDA – 10x)

✓ On the back of increasing contracted capacity, contract renewals and APSEZ group synergies

NQXT: Terminal offshore infrastructure



NQXT: Terminal onshore infrastructure



NQXT: Provides strategic access to customers' key markets

88% of cargo shipped to Asian countries

- ✓ Core trade routes of India
- ✓ Consistent with APSEZ's strategy (as outlined on slide 9)



Export destinations (MMT) (FY25)

35 MMT exported

Region	MMT	Percentage
Asia	31.0	88%
China	12.4	
India	6.4	
Vietnam	5.5	
Japan	3.3	
South Korea	2.9	
Indonesia	0.2	
Taiwan	0.2	
Malaysia	0.1	
Europe	3.60	10%
Netherlands	2.9	
Germany	0.3	
Ukraine	0.2	
Slovenia	0.1	
Sweden	0.1	
Others	0.4	<2%

NQXT: Business structure and historical financial performance

Historical financial performance

Particulars	FY 2025E ⁽¹⁾ A\$ Mn	FY 2024 ⁽²⁾ A\$ Mn
P&L Summary		
Total Income	349	315
Reported EBITDA	228	198
Adjusted EBITDA ⁽³⁾	228	214
Depreciation	101	114
Profit After Tax	71	13
Balance Sheet Summary		
Assets		
Non-Current Assets	3,348	3,202
Current Assets	166	99
Total Assets	3,514	3,301
Equity and Liabilities		
Equity	2,232	2,245
Current Liabilities	80	94
Non-Current Liabilities		
Interest bearing Liabilities	776	530
Lease Liability – Non-Current	190	196
Other Non-Current Liabilities	236	236
Total Liabilities and equity	3,514	3,301



Resource exports are a significant contributor to Queensland's economy

Coal exports contribute significantly to Australia's economy

A\$ 91.4 Bn¹
(2nd largest export commodity)

Coal contributes to **22%** of Queensland's GRP; using only 0.1% of land

Coal's direct benefit to Queensland economy AFY24 (A\$)²



42,147 jobs



4.5 Bn in wages



10.6 Bn in royalties

NQXT (located in the Port of Abott Point) makes a significant contribution to Queensland³

Responsible operator

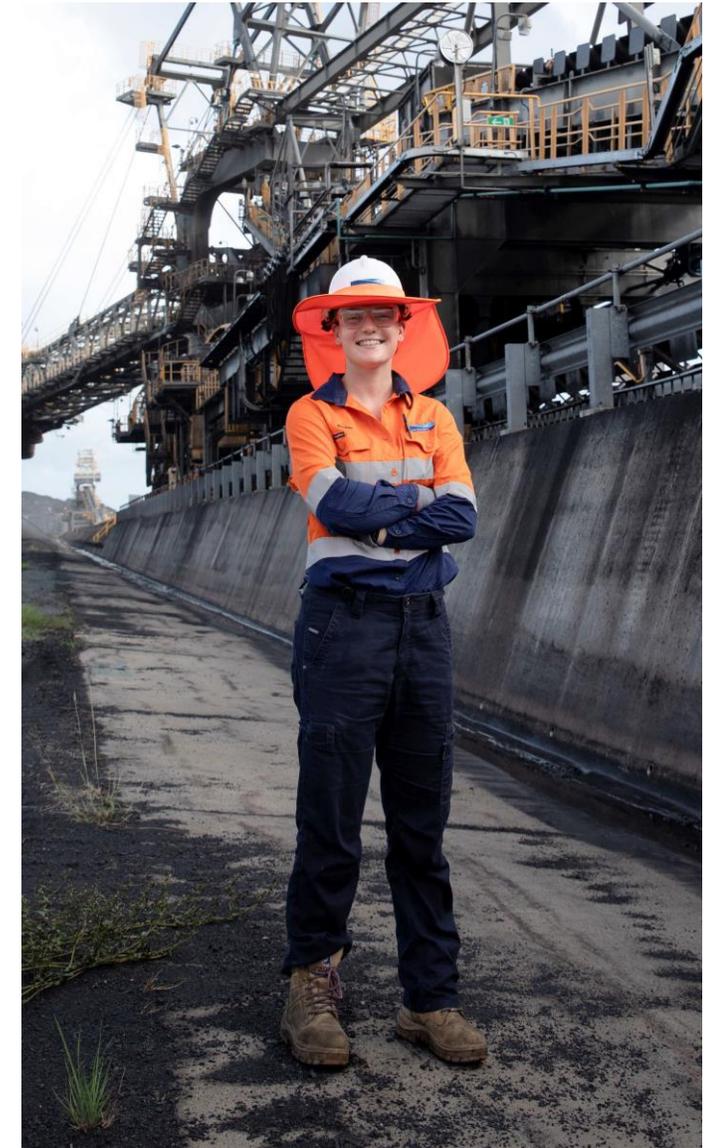
Safe, efficient and responsible exports of metallurgical & thermal coal over 40+ years

c.A\$10 Bn

Contribution to Queensland's economy annually

8,000+ jobs

Facilitated across mining, construction, transport, and wholesale trade industries



4

Acquisition Strategy

NQXT is a strong fit for APSEZ portfolio

High quality asset with distinct geographical advantages, strong growth profile & excellent ESG track record

The transaction is an integral part of APSEZ's strategy to handle 1BMT of cargo by 2030. APSEZ expects c.15% of the 2030 cargo to come from international operations – including NQXT



- **Location** - Strategically located in APSEZ's preferred East-West trade corridor
- **High-quality asset** - Proven efficiency, strong profitability
- **Growth** - Multiple growth levers



- **Comprehensive ESG framework** - delivering best-in-class results
- **Strong environmental practices** - Minimal environmental footprint, strong biodiversity measures
- **Best-in-class social practices** - Diverse workforce, strong safety track record, 50% operational spend with local & regional suppliers, comprehensive community support program



Strategic fit

I



Predictable revenue, high margins, strong growth outlook

II

Acquisition strategy

IV

Best-in-class sustainability standards



III

Prime geographic location



- **Predictable revenue** - Take-or-pay contracts with customers
- **High growth** - Expected to generate AU\$400m EBITDA within 4 years (implied FY29E EV/EBITDA -10X), driven by increase in contracted capacity, ability to enhance capacity and upcoming contract renewals
- **New export commodity** - Potential for green hydrogen exports in the future



- **Location** - Resource-rich Queensland region
- **Critical to the region** - Export gateway for eight existing metallurgical & thermal coal customers
- **High-quality users in catchment area** - operate in the Bowen and Galilee mining basins and produce high-quality metallurgical and thermal coal, which is in global demand
- **Customer proximity** - Close to North and South-East Asian markets (c.88% of cargo exported to Asian countries)

NQXT in APSEZ's Context

APSEZ Business Trajectory

	FY12	FY13	FY25	CAGR
Number of ports	2+NQXT	3+NQXT	18	
Cargo volume (MMT)	82	106	450	14%
Market share	8%	10%	27%	
Revenue (Rs Cr)	2,697	3,577	29,000-31,000*	20%
EBITDA (Rs Cr)	1,747	2,376	18,800-18,900*	20%
Net debt (Rs Cr)	16,423	10,610	c. 36,000**	
Net debt / EBITDA	9.40x	4.47x	1.9x - 2.1x**	
Net debt / Equity	3.41x	1.66x	0.55x – 0.60x**	

NQXT Business Trajectory

	FY12	FY13	FY25	CAGR
Throughput (MMT)	13	16	35	8%
Revenue (AU\$ Mn)	114	190	349	9%
EBITDA (AU\$ Mn)	63	124	228	10%

NQXT as % of APSEZ

	FY12	FY13	FY25
Revenue	21%	30%	6%
EBITDA	18%	29%	7%

Why now?

- Domestic market consolidation completed
 - FY13: 10% market share
 - FY25: Increased to c.27% market share
- **Strong financials**
 - Pre-acquisition
 - FY12 - 9.4x net debt / EBITDA
 - Q3FY25 – 2.1x net debt / EBITDA
 - (Leverage will remain at similar levels post acquisition, post realization of non-core assets and liabilities)

* Prevailing Guidance | ** Estimates, being audited

Note: Source (Exchange rate): Bloomberg | Avg A\$ / INR - FY12: 50.03, FY13: 56.11, FY25: 55.15

NQXT: Continues to deliver consistent growth

	FY12	FY13	FY25E	Change (FY25E vs FY12)
Contracted Capacity	24.5 MMT	31.6MMT	39.7 MMT	▲ 62%
Cargo Handled	13.3 MMT	15.7 MMT	35.0 MMT	▲ 163%
EBITDA	A\$63 Mn	A\$124 Mn	A\$228 Mn	▲ 260%
Enterprise Value (A\$)	A\$1.829 Bn	A\$2.051 Bn	A\$3.975 Bn	
EV/ EBITDA Multiple	29x	~17x	~17x	
Enterprise Value <i>(US\$ equivalent, based on prevailing exchange rate)</i>	US\$1.96 Bn	US\$2.12 Bn	US\$2.50 Bn	
Event	 APSEZ acquires 99-year leasehold of the terminal from the Queensland Government	 APSEZ divests its stake in NQXT to deleverage and focus on high growth opportunities in India	 APSEZ's proposed acquisition of NQXT in line with its strategy of global expansion	

- ✓ Terminal has delivered consistent growth

- Forecast EBITDA poised to grow on the back of growing contracted capacity, renewal of existing contracts and synergies under APSEZ's ownership

- ✓ APSEZ will benefit from incremental EBITDA margin in excess of 90%.

- ✓ EBITDA to grow to A\$400 Mn within 4 years (implied FY29E EV/EBITDA - 10X)

Note: EBITDA: Earning Before Interest, Taxes, Depreciation & Amortization | EV: Enterprise Value | FY25E: FY25 Estimates; AUSUSD Exchange Rate: FY12 – 1.07 ; FY13 – 1.04 ; FY25E – 0.63

The NQXT acquisition checks all the boxes in our international strategy

Contribution to APSEZ's Top line and Bottom line

Presence along the East-West trade corridor with access to global destinations

Operating high quality, cash-generating asset, having mid-term and long-term growth potential

AAA credit ratings of Australia and investment grade rating of the NQXT users

Favorable geopolitical dynamics

Strong ESG footprint, in line with APSEZ standards

Competitive EV / EBITDA multiple w.r.t comparable transactions in international markets, including Australia

5

Transaction

Transaction overview

- APSEZ’s Board of Directors has approved the acquisition of Abbot Point Port Holdings Pte Ltd (APPH), Singapore from Carmichael Rail and Port Singapore Holdings Pte Ltd, Singapore (CRPSHPL), in a **non-cash transaction**. CRPSHPL is a related party.
- APSEZ will issue 14.38 crore new equity shares under the preferential allotment route to CRPSHPL, which will result in a net increase of 2.13% in promoter group holding.

Details of the transaction

- APPH owns the entities which **own and operate the North Queensland Export Terminal (NQXT)**, a dedicated export terminal with a current nameplate capacity of 50 million tonnes per annum (“MTPA”), in Queensland, Australia
- NQXT is under a long-term lease until 2110 (long lease life of 85 years remaining)
- NQXT has a current capacity of 50 MTPA and handled 35 MMT cargo in FY25
- FY25E total income at A\$349 Mn, EBITDA at A\$228 Mn (incremental EBITDA margin in excess of 90% for APSEZ excluding pass-through O&M cost included in the revenue)
- APSEZ will also assume other non-core assets and liabilities on APPH’s balance sheet of c. US\$2.2 Bn, which APSEZ will realize within a few months of the acquisition (estimated zero net impact on the transaction valuation)
- APSEZ’s leverage will remain at similar levels post the transaction, after realization of non-core assets and liabilities of APPH

Particulars	Unit	Amount
Enterprise Value of NQXT	A\$ Mn	3,975
Less: Net Debt and other debt like items	A\$ Mn	(819)
Equity Value of NQXT	A\$ Mn	3,156

6

Transaction Advisors and Process Followed

Transaction advisors



Domestic legal advisor



Desktop financial review



International legal advisor



Registered valuer



Independent valuer

Transaction process and next steps

Process undertaken

- Business Due-diligence of leases, user agreements, O&M agreements, etc.
- Financial due diligence of target entities
- Independent valuations by two experts as per the company policy, to establish arms length transaction
- Approved by M&A committee and Audit committee (both comprising only of independent directors)

Next steps

- The transaction is subject to requisite approvals, including from:
 - 'Majority of minority' Shareholders
 - Reserve Bank of India
 - Foreign Investment Review Board of Australia

7

Valuations by Independent Experts

Valuations by independent experts

Particulars	GT Valuation Advisors Private Limited	SBI Capital Markets Limited
Swap Ratio	<p>153 equity shares of APSEZ For every 1,000 ordinary shares of APPH⁽¹⁾</p>	<p>165 equity shares of APSEZ For every 1,000 ordinary shares of APPH⁽¹⁾</p>

***Board approved: 153 equity shares of APSEZ
for every 1,000 ordinary shares of APPH***

New 14.38 crore equity shares to be issued

Note: (1) Considering share capital of USD 940,001,000 divided into 940,001,000 ordinary shares of APPH | **APPH:** Abbot Point Port Holdings Pte Ltd

8

Strong ESG Integration with APSEZ

NQXT's holistic framework addresses all ESG aspects

Holistic ESG framework centered on five core sustainability focus areas → **Manifesting into best-in-class ESG outcomes**



Strong focus on workplace safety and environmental protection, committed to maintain record of zero incidents and fatalities

Comprehensive environmental monitoring to ensure compliance and proactive management of environmental impact

Diverse and inclusive workplace, actively supporting the representation of various communities, strong female representation

Support local economies via sustainable procurement practices

Actively engage in community initiatives

SDG contribution



40 years of protecting the environment

The port has operated safely, adjacent to protected and sensitive terrestrial and marine environments for 40+ years

No dredging required, as the port is located in naturally-occurring deep water

Highly active marine environment in the waters around the Terminal, including whales and marine mammals

All vessels are required to comply with marine mammal legislation, including Nature Conservation (Wildlife Management Regulation 2006-part 5A) (regulations related to minimum approach distances and maximum speeds within proximity to whales)

All vessels berthing at the Terminal comply with the Biosecurity Act 2015 and International Convention for the Control and Management of Ships' Ballast Water and Sediments 2004

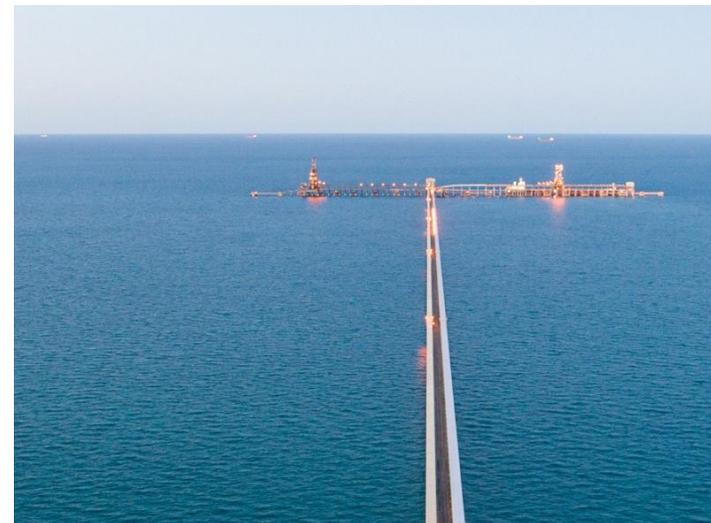
Vessels accessing the terminal use existing shipping lanes that follow naturally occurring channels in the Great Barrier Reef
Active weed management program

Large-scale, ongoing, turtle, sea grass and ambient marine water quality monitoring programs



Building a water resilient asset

Ongoing focus on programs to safeguard operations for natural cyclonic events and other weather events, with a strong focus on re-use and recycling as appropriate



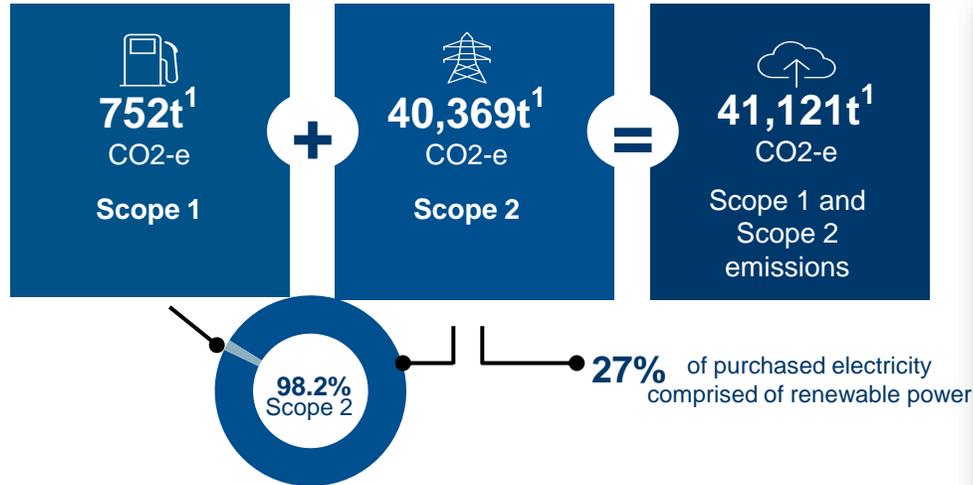
Turtle-friendly lighting

The ocean surrounding the Terminal is home to many green and flatback sea turtles, and the beaches adjacent are used for nesting by the turtles during breeding season.

Strong environmental operating practices

NQXT follows rigorous operating and reporting practices across various environmental dimensions

GHG emissions reporting



Focus on Scope 3 reporting going forward to align with APSEZ's reporting standards

Guiding pillars for future climate-related disclosures (in line with international best practice as informed by the recommendations and structure of the Task Force on Climate-related Financial Disclosures (TCFD) and ISSB)

TRANSPARENT GOVERNANCE	CLEAR STRATEGY	RISK MANAGEMENT	METRICS & TARGETS

Annual beach and marine sediment sampling

Annual beach and marine sediment sampling is undertaken to ensure our control measures are effective in protecting the overall health of the marine environment adjacent to our operations.

ZERO

reportable environmental incidents in FY24

66%

of non-hazardous waste was recycled

Resilient

in high rainfall events

ZERO

Dust complaints. Water efficient dust suppression spray nozzles used in the Terminal

Annual

On-time submission of emissions and energy use*

*under the Federal National Greenhouse and Energy Reporting Scheme (NGERs)

Best-in-class social practices

Excellent safety standards



Zero fatality

Zero fatality workplace record



1.7

Lost time injury frequency rate (LTIFR)

Diverse workforce



17.1%

Female workforce representation



Apprentice program

Fully subscribed
87 applicants for 3 positions



5%

Workforce identifying as Aboriginal and Torres Strait Islanders (ATSI)



Compliant with Australia's Modern Slavery Act 2018

Upholding human rights

- ✓ Free, prior informed consent
- ✓ Culturally appropriate workplaces
- ✓ Traditional Owner-led cultural heritage management
- ✓ Indigenous Participation Plan

Responsible sourcing & Buying local



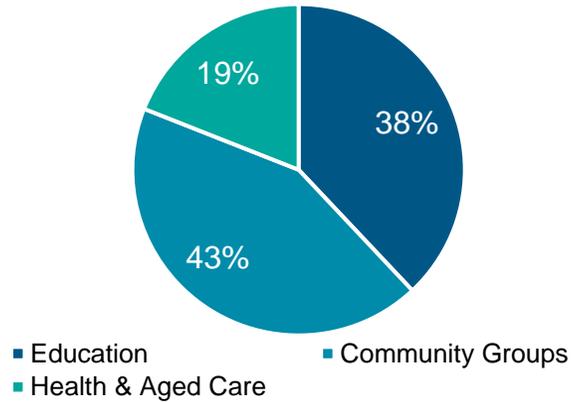
50%

of total spend

Comprehensive community support programs

The Terminal's operations assist nearby communities, which often experience funding, service and resource hardships due to their regional locations and demographics

FY25 CSP Budget allocation by category



Community support program	
 AU\$2.4 Mn Spent on the community support program since 2017	 AU\$306,000 Community support program spend in FY25



Seamless integration of NQXT’s ESG practices with APSEZ

Significant overlap between APSEZ and NQXT’s ESG practices will accelerate seamless integration. Post acquisition, NQXT’s sustainability reporting and targets will align with APSEZ.

ESG Policies/ Current Practices	APSEZ	Terminal
ESG governance structure		
Emission mapping and management Water stewardship		
Biodiversity management Waste management Climate change and energy policy		
Risk and crisis Management Transparent disclosures		
Business ethics and compliance Code of Business Conduct		
Diversity and inclusion Health, safety & wellbeing Human rights		
Sustainable supply chain Customer relations Community engagement		
SDG alignment		
ISO Certifications		
Decarbonization plan including Scope 3 emissions		Exploring accelerated climate report filing
Reporting align with TCFD SBTi Commitment UNFCCC IBBI IUCN IFC GRI / IR NGRBC UNGC		Focus area
Participation in ESG ratings CDP S&P CSA Sustainalytics ISS EcoVadis		Focus area

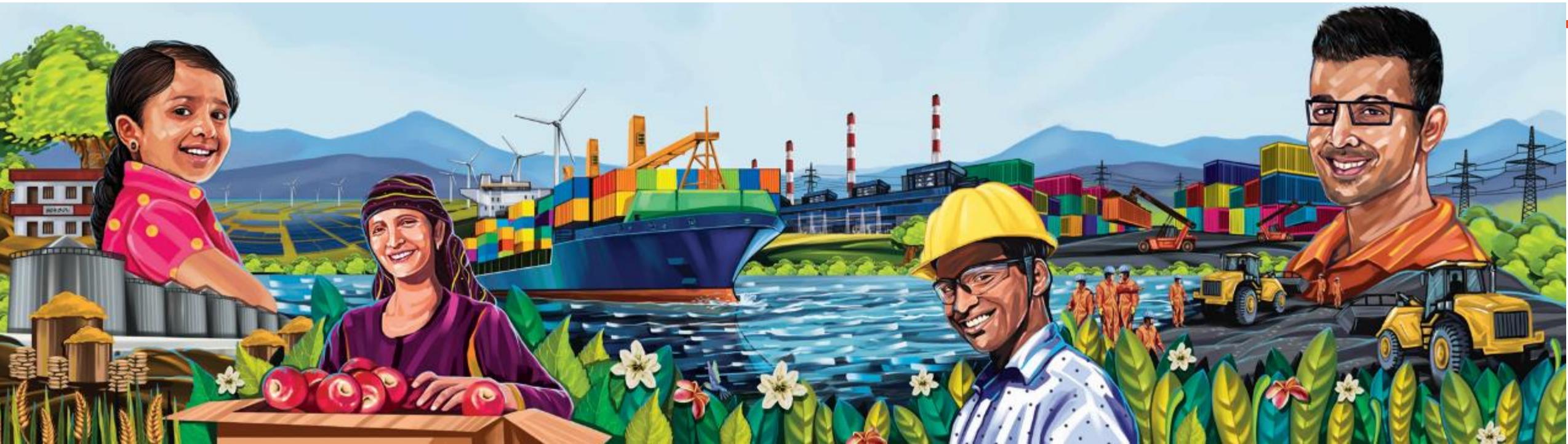
adani

Ports and
Logistics

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Growth
with
Goodness

Thank You



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